



ANNUAL REPORT

SCHOOL YEAR 2017-2018

CARLUCCI AMERICAN
INTERNATIONAL SCHOOL OF LISBON



Dear CAISL Community,

I am delighted to present to you the 2017-2018 Annual Report for the Carlucci American International School of Lisbon (CAISL). This Annual Report offers a brief overview of the school's progress in a variety of areas including programs, finances, and special initiatives for the year. While this will give you some basic facts and figures, no document of this nature can give you the full picture. For details of the curriculum and life of the school, please also go to the CAISL website (www.caislisbon.org).

We are proud of our school. I invite you to take a look at our Annual Report and see why.

Sincerely,

Blannie M. Curtis
CAISL Director



ABOUT US

HISTORY

Founded in 1956 as St. Columban's, the American School was owned and governed by its founder, Anthony A. McKenna, until 1976 when new owners, Smith & Co., Lda., bought the school and changed the name to the American International School of Lisbon. In 1994, Smith & Co., Lda. sold the school to the not-for-profit Fundação Escola Americana de Lisboa (FEAL). FEAL is the governing entity of the school now known as the Carlucci American International School of Lisbon (CAISL).

GOVERNANCE

CAISL is governed by the Fundação Escola Americana de Lisboa (FEAL). FEAL has three Trustees appointed by entities which played a major part in transforming the school from for-profit status to non-profit status in 1994. The primary role of the Trustees is to ensure the long-term sustainability of CAISL, holding it "in trust" for future generations.

RECOGNITION

CAISL is accredited by the New England Association of Schools and Colleges (NEASC) and the Council of International Schools (CIS). CAISL is authorized by the International Baccalaureate Organization to offer the IB Diploma Program for students in their last two years of High School. CAISL also has a permanent license from Portugal's Ministry of Education to offer an American curriculum program to students in Early Childhood through High School. CAISL is authorized to offer both the American High School Diploma (valid for admission to Portuguese universities) and the IB Diploma. Our graduates go on to colleges and universities around the world. CAISL is the only school in Portugal with sponsorship from the U.S. Department of State.

CAISL's Annual Report is produced each January
for the preceding school year.

This publication was produced on recycled paper.





Our Mission

Core Value

CAISL is a student-centered educational community in which we challenge ourselves and each other to do our best and to make positive contributions to our diverse and ever-changing world.

Values Statements

CAISL is committed to:

- Providing an enriching, varied and effective program of academics, arts, and athletics that inspires learners to strive for individual and collective excellence.
- Promoting life-long learning in a meaningful context through active inquiry, collaboration, creativity, critical thinking, and problem-solving.
- Providing a caring and safe environment that supports diverse learner needs.
- Promoting active, responsible local and global citizenship.

Profile of the Learner

The CAISL community includes everyone who shares an interest in the success of our learners. All members of the community strive to help our learners become:

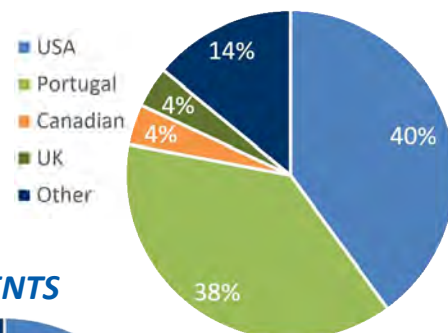
- Life-Long Learners who reflect upon their experiences and actively seek the knowledge and skills necessary for continuous personal growth.
- Creative Problem Solvers who use a wide variety of resources and strategies to meet life's challenges.
- Effective Communicators who express and interpret ideas using appropriate means.
- Conscientious Contributors who are committed to service, show empathy, and act to make a positive impact on the lives of others.
- Principled Individuals who take responsibility for their choices, act with integrity, and demonstrate respect for themselves, others, and the environment.

GENERAL DEMOGRAPHIC DATA

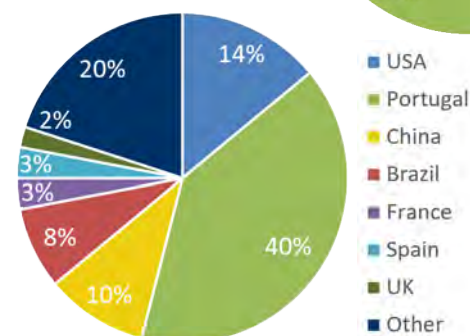
FACULTY		
	2017-2018	5 Year Av.
Student:Teacher Ratio	8.7:1	8.5:1
Teacher Retention Rate	97%	90%

Total Number	89 TEACHERS
Number of Nationalities	15

FACULTY



STUDENTS



STUDENTS

Breakdown by section:	Elementary	Secondary
Benefiting from the ESL Program (ENGLISH FOR SPEAKERS OF OTHER LANGUAGES)	26 STUDENTS	32 STUDENTS
Benefiting from Individual Learning Plans	6 STUDENTS	13 STUDENTS
Total Number	675 STUDENTS	
Number of Nationalities	41	

Accredited by

Authorized by

Supported by

Operating under permanent license from



MEASURES OF SUCCESS

CAISL offers a varied program of Academics, Arts, and Athletics and measures success not only through test scores and exam results but also through each student's enthusiastic participation in all areas of the program.

ACADEMICS

MAP* TESTING - SCORES SPRING 2018										
		Grade 2	Grade 3	Grade 4	Grade 5	Grade 6	Grade 7	Grade 8	Grade 9	Grade 10
READING	CAISL GRADE MEAN	197.10	211.60	216.30	220.90	223.70	224.70	231.50	232.40	233.00
	US Norm Grade Mean	188.7	198.6	205.9	211.8	215.8	218.2	220.1	221.9	221.2
	Int'l Schools Grade Mean	181.77	189.91	198.02	204.17	209.42	214.07	219.15	220.80	222.92
MATH	CAISL GRADE MEAN	203.40	210.60	222.70	232.50	233.70	238.10	246.70	249.70	251.70
	US Norm Grade Mean	192.1	203.4	213.5	221.4	225.3	228.6	230.9	233.4	232.4
	Int'l Schools Grade Mean	190.13	196.42	206.96	215.53	220.15	227.6	234.46	239.3	244.6
LANGUAGE	CAISL GRADE MEAN	n/a	212.90	217.50	222.30	225.20	225.90	230.10	231.80	231.70
	US Norm Grade Mean	n/a	200.0	206.7	211.5	215.3	217.6	219.0	220.4	220.1
	Int'l Schools Grade Mean	n/a	192.31	200.31	206.04	209.81	213.91	219.31	220.85	223.52

* MAP stands for "Measures of Academic Progress". The scale used is called RIT (Rasch unit) and it shows how "tall" a student is on the curriculum scale, similar to measuring height on a yard-stick. This reflects the instructional level at which the student is performing, independent of the age or grade. **When CAISL results were higher than any other average, they were made bold on this table.**

ENHANCEMENT ACADEMIC PROGRAMS AT CAISL

TECHNOLOGY

Technology is an integral part of the Curriculum and it is used as a tool to empower, engage, and enable students as they increase their learning in all areas of learning. Technology includes coding, a variety of software* and robotics. Here is a glimpse of the tools used by students in 2017-2018:

	Pre-school	Elem. School	Middle School	High School
Bee-Bot & Pro-Bot floor robots	✓	✓		
Cubetto (floor robot)	✓	✓		
LEGO Early Machines	✓	✓		
LEGO WeDo		✓		
LEGO Simple & Powered Machines		✓		
LEGO Mindstorms NXT & EV3			✓	
Arduino (hardware & software)				✓
E-beam interactive whiteboard	✓	✓	✓	✓
Laptop at school (1:1 Gr.2 & up) (2:1 Gr.1 & below)	✓	✓		
Laptop at school & home (1:1)			✓	✓

In addition, CAISL students participated in:

- LEGO League National Championship (April 2018)
- The Hour of Code

*A complete list of software can be found on www.caislisbon.org/IT

MODEL UNITED NATIONS (MUN)

The MUN program, a scholastic simulation of the United Nations, teaches students about current events, civic participation, diplomacy, and conflict resolution in an increasingly globalized world. Work leading up to the conference includes in-depth research on a particular country, encompassing its relationships with neighbors, current economic interests, and stake in international debates. During the summit, students attempt to solve international problems from the role of diplomats, debating both regional and global issues, all while maintaining their country's stance. In 2017-2018, CAISL participated in the following annual conferences (those with ** were CAISL organized):

**23rd IMUN - Iberian MUN (November 2017)

Participants: 400 High School students representing 22 schools from 10 countries (Germany, Ireland, Italy, Kenya, Norway, Portugal, Romania, Spain, Turkey, and Zimbabwe).

50th THIMUN - The Hague MUN (January 2018)

Participants: 3200 High School students representing 200 schools from 100 countries.

18th GAIAMUN - Colégio Internato dos Carvalhos MUN (April 2018)

Participants: 300 High School students from local Portuguese and local International schools.

**12th JMUN - Junior MUN (April 2018)

Participants: CAISL 5th Grade and Middle School students from six local International Schools.

CLASS OF 2018 - EXAM RESULTS AND COLLEGE INFORMATION

The *Class of 2018* had 44 students. 82% of them did both the High School Diploma and the International Baccalaureate (IB) Diploma. These were their results.

SAT RESULTS 2016-2018

2018	2017	2016*	(max score in brackets)	
51	41	28	Tests taken	
586	591	508	CAISL	Reading & Writing (800)
536	533	533	US	
615	577	506	CAISL	Math (800)
531	527		US	
1201	1168	1149	CAISL	Composite (1600)
1068	1060		US	

* Test changed in 2016. Results prior to 2016 available online.

IB RESULTS (2014-2018)

	2018	2017	2016	2015	2014
Students in IB Program	36	39	41	28	35
Students who passed	36	38	40	28	30
# Bilingual diplomas	13	13	9	12	6
CAISL pass rate	100%	97%	98%	100%	86%
IB World pass rate	78%	78%	79%	81%	79%
CAISL mean score	35	34	33	34	32
IB World mean score	29.8	30	30	30.1	30.1
CAISL three highest scores	44, 42, 41	42, 42, 40	42, 41, 39	45, 44, 41	40, 38, 37

WORLD-WIDE COMPARISON OF 2018 IB RESULTS:

OVERALL SCORE: Five CAISL students achieved 41 points or higher, a result which is in the top 7% of students worldwide. One student achieved a score of 44 (out of the maximum of 45 possible). This is only achieved by 1% of the students worldwide.

AVERAGE (MEAN) SCORE: CAISL's 35 points is significantly above the world average of 29.76 points. 61% of CAISL students achieved more than 35 points which is within the top 27% of students worldwide.

PASS RATE: CAISL's Pass Rate is 100%, significantly higher than the World Pass rate of 78%.

OTHER RELEVANT DATA: 36% of our students received a Bilingual Diploma, meaning that they successfully studied two "first languages."

97% were awarded 1 or more extra points for their Extended Essay or Theory of Knowledge.

(Source: IB Statistical Bulletin of May 2018)

COLLEGE MATRICULATION BY COUNTRY* (2014-2018)

YEAR	2018	2017	2016	2015	2014
USA	11%	21%	15%	14%	23%
UK	36%	35%	28%	43%	49%
Portugal	21%	21%	34%	20%	9%
Other	32%	23%	23%	23%	19%

*The list above refers only the countries in which students enrolled in college. For all offers regarding 2018, see next table over.

UNIVERSITY OFFERINGS AND MATRICULATION 2018

CAISL students matriculated in the Universities shown in bold.

USA

American University
Boston University
Columbia University
Fordham University
Front Range Community College
Georgia Middle State College
Georgia Tech
Hofstra University
Marymount Manhattan College
University of South Florida

UK

City University of London
Durham University
Goldsmiths University of London
Imperial College London
Istituto Marangoni London
King's College London
Lancaster University
Loughborough University
Newcastle University
Queen Mary University of London
Regents University London
Royal Holloway
St. George University of London
University College London
University for the Creative Arts
University of Aberdeen
University of Bath
University of Birmingham
University of Brighton
University of Bristol
University of Cardiff
University of Dundee
University of East Anglia
University of East London
University of Edinburgh
University of Essex
University of Exeter
University of Glasgow
University of Kent
University of Leeds
University of Manchester
University of Nottingham
University of Oxford Brookes
University of Reading
University of Southampton
University of St. Andrews
University of Surrey
University of Sussex
University of Warwick
University of West London
University of Westminster
University of York

Portugal

Instituto Superior Técnico
ISCTE
Universidade da Beira Interior
Universidade de Lisboa
Universidade Europeia
Universidade Nova de Lisboa

The Netherlands

Amsterdam University College
Delft University of Technology
Erasmus University Rotterdam
HAN University
Leiden University
Maastricht University
Radboud University
Tilburg University
University of Amsterdam

Other

Les Roches Marbella
National Institute of Fashion
Technology (NIFT)
Stockholm School of Economics
Universidade Carlos III de Madrid



ARTS

CURRICULAR EVENTS IN FINE ARTS 2017-2018

WHEN	WHAT	SECTION			
		EC	EL	MS	HS
PERFORMANCES/EXHIBITS					
31/Oct	Talent Show			✓	✓
9/Nov	IMUN Opening Ceremony Performance		✓		
20/Nov	Marimba Concert for the US Ambassador		✓		
30/Nov	Scene Studies and IB Blackbox Theater				✓
15/Dec	Winter Showcase		✓		
19/Dec	Winter Concert		✓	✓	✓
20/Dec	EC & 5th Grade Orchestra Performance	✓	✓		
20/Dec	Caroling at Associação Promotora da Criança				✓
24/Jan	Winter Informance	✓			
08/Feb	Mad Hatter Orchestra Concert			✓	✓
23/Feb	Musical Theater "The Little Mermaid Jr."			✓	
06/Mar	IB Art Exhibit				✓
06/Mar	Tri-M Music Induction				✓
13/Mar	Jazz Night			✓	✓
20/Mar	Spring Showcase		✓		
27/Apr	"The Crucible" Drama Performance				✓
22/May	MS Drama Performance			✓	
26/May	Fine Arts Festival		✓	✓	✓
08/Jun	IB Theater Performance				✓
20/Jun	Summer Informance	✓			
27/Jun	Living Composers		✓	✓	✓
All year	Art Exhibits	✓	✓	✓	✓
All year	Open Mics Lunch Informal Sessions			✓	✓
ART-RELATED FIELD TRIPS					
29/Sep	Choir Retreat				✓
03/Dec	Print Making Workshop in Pé da Serra				✓
26/Jan	AMIS Solo & Ensemble Festival				✓
09/Feb	ISTA Theater Festival				✓
23/Mar	MAIS Honor Choir			✓	
IN-HOUSE TRAINING/WORKSHOPS					
26/Jan	Kindergarten Ball	✓			
06/Feb	Commedia Dell'Arte Show & Workshop				✓
07/Jun	Composition Workshop with Invited Guest		✓	✓	✓
13/Jun	Marchas Populares	✓			

Student
Participation
in After-School
Athletics:
66.5%

Student
participation
in Fine Arts
Programs & After-
School Activities:
83%

ATHLETICS

HIGHLIGHTS FOR THE CAISL WOLVES IN 2017-2018:

Participation, dedication and teamwork

AWARDS (FP stands for "Fair Play")			GIRLS TEAMS				BOYS TEAMS			
			FP	1 st	2 nd	3 rd	FP	1 st	2 nd	3 rd
BASKETBALL	INT'L TOURNAMENT	V		✓				✓		
	LOCAL TOURNAMENTS	V	✓				✓		✓	
		D3			✓					
		D4				✓				
		D5			✓					✓
X-COUNTRY	LOCAL TOURNAMENTS	V		✓				✓		
		D3		✓			✓			
		D4	✓						✓	
		D5			✓				✓	
SOCCER	INT'L TOURNAMENT	V	✓		✓			✓		
	LOCAL TOURNAMENTS	V		✓			✓			✓
		D3			✓					
		D4		✓			✓	✓		
		D5		✓			✓			
VOLLEYBAL	INT'L TOURNAMENT	V		✓						
	LOCAL TOURNAMENTS	V				✓		✓		
		D3	✓				✓			
		D4		✓				✓		
		D5		✓						✓

MIXED TEAMS

TRACK&FIELD	LOCAL TOURNAMENTS	V			✓	
		D3			✓	
		D4			✓	
		D5				✓
		V				✓
SOFTBALL	LOCAL TOURNAMENTS	D3				
		D4				
		D5				

FINANCIAL SUMMARY

Fundação Escola Americana de Lisboa (FEAL) is a not-for-profit organization which was established in 1995 to manage the Carlucci American International School of Lisbon. FEAL's fiscal year coincides with the school year (August 1 to July 31).

SUMMARY OF ACTIVITIES

The school's core operation in 2017-2018 was in all relevant aspects consistent with prior years: to provide educational services to students from EC-3 through Grade 12.

FINANCIAL RESULTS

During 2017-2018 school year, the pattern of high enrolment continued. CAISL ended the year with 688 students, a 1,3% increase over the previous year and close to the capacity that school administration deems as appropriate to execute our mission.

REVENUE

Revenue structure was consistent with previous years. Tuition and building fees were the major sources of income, representing 88% of the total. Other income resulted from registration fees, ancillary operations such as transportation and food service, representing 8% of total revenue, and amounts received for extended trips.

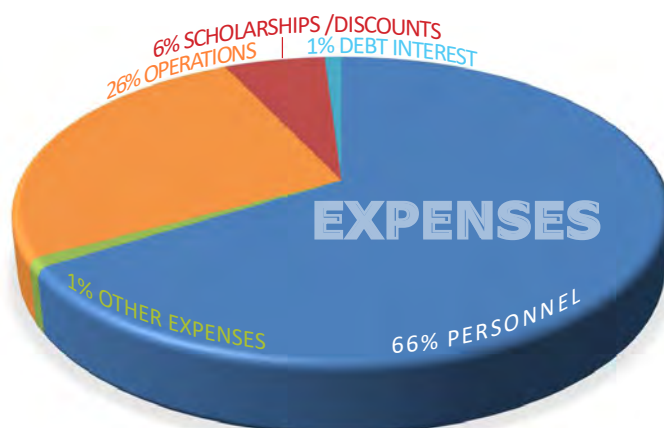
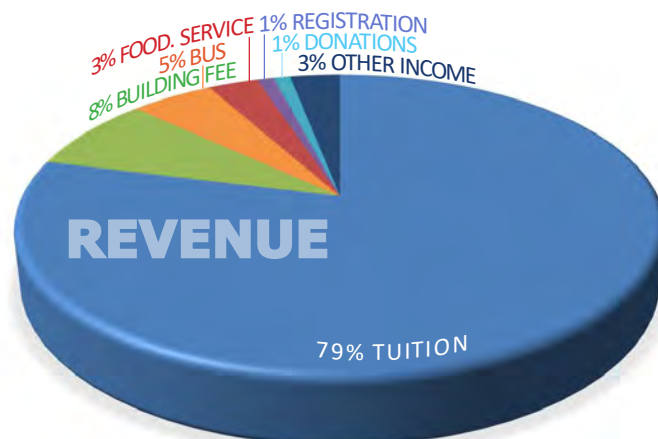
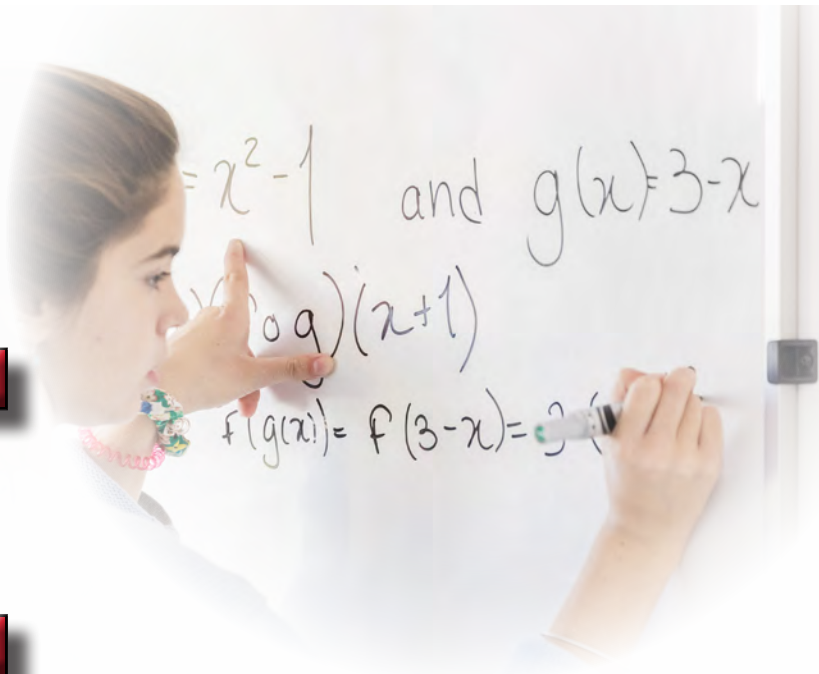
EXPENSES

Personnel continued to be the main expense resulting in 66% of the total, a 1% increase compared with the previous year. The second largest expense group, "operations and facilities" constituted 26% of the total and Scholarships and Discounts (including the 5% discount for early payment of a full year's tuition fees) were 6% of the total, the same percentage as last year. Debt interest expense remained low, continuing at 1% of total expense.

CAISL continues on schedule regarding the repayment of the 7.600.000€ new facilities bank loan contracted in 2010. During 2017-2018, the amount of principal repaid was approximately 583.000€. Payments on the loan are projected to continue until 2025.

ACTION PLAN

CAISL is committed to maintaining the student-centered approach which is the core of our mission. We will continue to promote our values statements seeking continuous improvement in processes, programs, and facilities to meet the needs of each of our students, giving them the tools to be life-long learners, creative problem solvers, effective communicators, conscientious contributors and principled individuals, while also ensuring school's short-term and long-term financial sustainability.



The annual accounts were audited by BDO & Associados, SROC, Lda. and were approved without qualification.

CAISL PHOTOS

Grades 9 and 10 enjoyed picture-perfect weather for CAISL's annual Lisbon Scavenger Hunt on Friday, September 22nd. Twenty-one groups spread out across Belém, the downtown (Baixa), Alfama, Chiado, and Príncipe Real, answering some 75 questions relating to the rich culture and beauty of Lisbon. During the year and across all divisions of school, students explored curriculum-appropriate museums, historical places and shows around the country.



Having recently arrived to Lisbon for his diplomatic mission in Portugal, US Ambassador Glass visited CAISL and enjoyed a fun afternoon with our students. This included a Marimba concert, when the Ambassador enthusiastically joined the band and played together with the children.



The Parent Support Group organized a 'completely sold out' Thanksgiving Dinner: 240 people attended the dinner and raised 990 Euros to fund the Atlantic Hurricane Season Recovery.

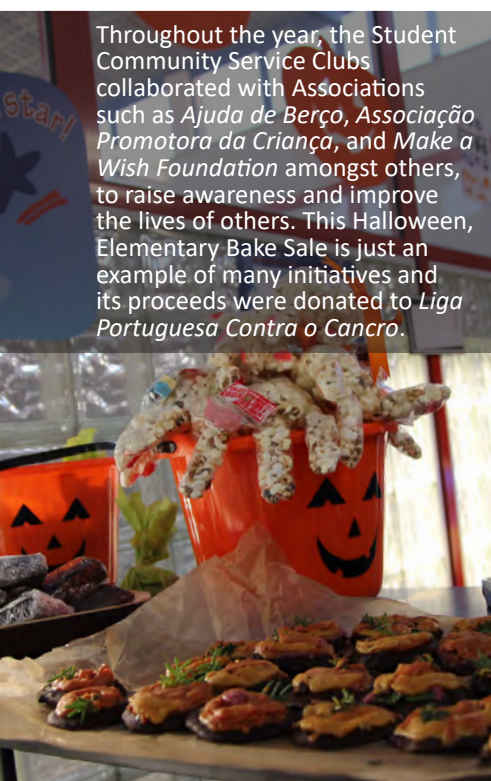


The PSG organized several other community-gathering events such as Movie Night, Welcome Back Picnic, and "Taste of CAISL", for which parents brought traditional dishes from their home countries for students to taste and learn more about these countries.

The Character Counts! program focuses on the six Pillars of Character: Trustworthiness, Respect, Responsibility, Fairness, Citizenship and Caring; and is embedded in every curricular area. During one week in October, students and staff wear the colors that represent the different pillars, learn about each one and role play situations/behaviors or qualities we look to model for, and nurture in our students. On Caring day (wearing red) and during the Open Mic session, the Middle School Community Service Club held a bake sale and raised awareness for the *Liga Portuguesa Contra o Cancro*.



Throughout the year, the Student Community Service Clubs collaborated with Associations such as *Ajuda de Berço*, *Associação Promotora da Criança*, and *Make a Wish Foundation* amongst others, to raise awareness and improve the lives of others. This Halloween, Elementary Bake Sale is just an example of many initiatives and its proceeds were donated to *Liga Portuguesa Contra o Cancro*.



World Surf Resort, Ericeira, was the chosen location for this year's Middle School camping adventure. Although students remained firmly on dry land throughout the activity, they did get to visit three different local beaches in the pursuit of team-building, bonding and creativity.



CARLUCCI AMERICAN INTERNATIONAL SCHOOL OF LISBON
www.caislisbon.org

Rua António dos Reis, 95, Linhão,
2710-301 Sintra
PORTUGAL

Phone: (351) 219 239 800
Fax: (351) 219 239 898
email: info@caislisbon.org